



FACULTY OF MANAGEMENT STUDIES

University of Delhi



INFORMATION BULLETIN



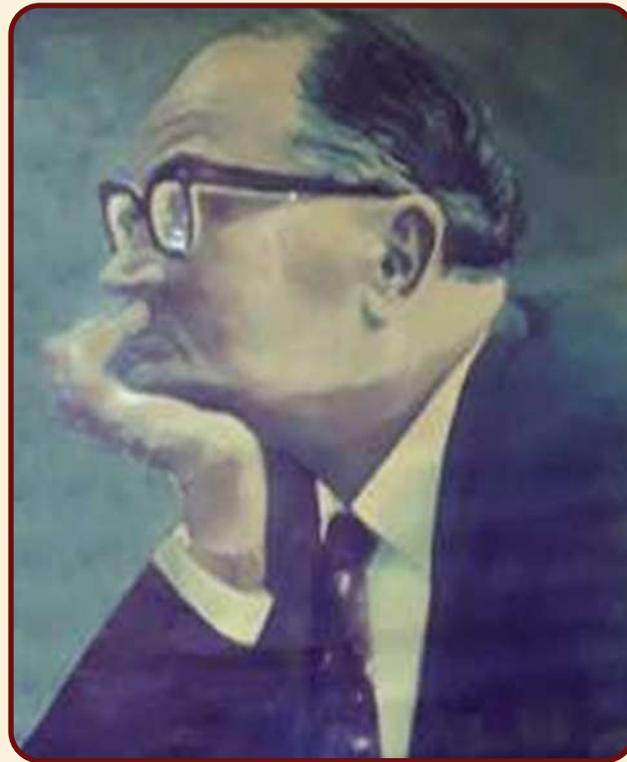
**MBA FULL-TIME PROGRAMME
(2026-28) &
DOCTORAL PROGRAMME**



About Us



Leaders are individuals who relentlessly toil to inspire others to contribute towards the common good of all. Leadership is all about unwavering faith in one's values and a tacit contract of symbiosis with one's environment. With a heritage of 70 years, FMS has a distinguished tradition of preparing business leaders, professionals and entrepreneurs who can deliver in the fast changing digital world of today. With innovative pedagogical methods and techniques, a world renowned faculty, and mentorship by our global alumni, we inspire our participants to be thought leaders and pave the way for creating a better tomorrow not just for themselves but for society at large. FMS has the unique privilege of being a part of one of the premier universities of the world - the University of Delhi. It draws resources from some of the finest departments of the University, from Economics to Commerce, Sociology, Psychology, Anthropology, Law, and Operations Research. Our collaborative approach involves inputs from various departments that give the benefit of a much wider spectrum and deeper understanding of the concepts as well as the context. Our strong industry interface and mentorship programmes enhance knowledge of the relevant tools, and the ability to decisively think through problems and opportunities. Our excellent placement record over the years only reiterates the fact that, at FMS, the values of pursuit of excellence, innovation, inclusivity, and diversity are the cornerstones of its rich legacy.



Professor A. Dasgupta

Founder Dean

Faculty of Management Studies (FMS), University of Delhi

FMS in Historical Context

Shortly after independence, a band of visionaries led by Professor V.K.R.V. Rao and supported by then Prime Minister Pandit Jawaharlal Nehru, were fired up by the ambition to create a centre for advanced learning and research in the social sciences comparable to the best in the world and worthy of an independent subcontinent.

Thus, in 1948 the Delhi School of Economics (DSE) was conceived on the lines of the London School of Economics. Subsequently, when Prof. Rao became the Vice-Chancellor of the University, the process of setting up four new departments, namely, Sociology, Geography, Business Management, and Commerce, was initiated.

Prof. Dasgupta was inducted into the Delhi School of Economics (DSE) by its founder, Prof. V.K.R.V. Rao, to nurture the newly constituted Department of Business Management and Industrial Administration. Like his mentor, Prof. Dasgupta too was an institution builder par excellence. His dream and vision was to take the Department to the status of a full-fledged Faculty, a leading University-based institution of management education with the stature of an internationally known School of Business.

Guided by the vision of its founders, FMS places the highest importance on maintaining excellence in teaching, research, mentorship, and collaboration with industry and government.



Leading From the Front Since 1954

Faculty of Management Studies (FMS), Delhi is one of the oldest B-Schools in the country, established in 1954 under the aegis of the University of Delhi. The institute was started as a part of the Delhi School of Economics and has grown to be a full-fledged management institute. Being a part of a University system, it has been contributing to the industry, business, government, and social sector on par with leading business schools. Having started with an evening Masters Programme in Management in 1954, it commenced its MBA (Full-Time) Programme in 1967. FMS went on to establish Shanti Prasad Jain Advanced Management Research Centre at the University of Delhi-South Campus to promote research and training of managers from India and abroad in the year 1982.

The institute over the years has gained prominence for its learned faculty and students who today occupy coveted positions in the corporate world, both in India and abroad. Keeping in mind the need of the society and industry, FMS increased intake to its MBA (Full-Time) Programme from 60 to 90 in 1991. The Golden Jubilee Year of FMS in 2004, witnessed launch of another two year full-time programme namely MBA (Management of Services) with an intake of 40 students. In 2011, it merged its two full-time programmes. FMS offers four distinct academic programmes viz. MBA (Full-Time), MBA Executive, MBA Executive (Health Care Administration), and Ph.D. in Management.





A Transformational Journey of Rich & Experiential Learning

The business world around us is evolving rapidly, and change is perhaps, the only constant. The intensity and speed with which the forces around us are shaping our environment are immensely complex and challenging. Thus, it has become all the more important for us to be able to think strategically and master core business disciplines in order to become the true leaders of innovation and change.

Over the past 70 years, FMS has helped shape diverse personalities and unique talents in order to imbibe the spirit of achieving excellence. The intellectual rigour and exposure that FMS students receive is immense. FMS has carried forward its legacy of 70 years by unifying academics with leadership skills, providing practical experience and training, and most importantly, helping one attain the heights one aspires to reach.

What sets the MBA programme at FMS apart from any other institution's, is the ideal mix of opportunities, corporate exposure, and the kind of conducive academic environment that allows the students to realize their dreams, with the flexibility in the curriculum. This journey has truly been transformational for all who have been part of the FMS legacy. The intense mentorship programme and spectrum of activities carried out, instill within every individual the values and culture that this B-School has stood for over all these years.

At FMS, the liberty to initiate new activities and the collaborative spirit of students makes it possible for numerous such efforts to bear fruit every year.

Those who have walked through the hallowed portals of FMS will agree that this institution teaches you to take risks and not be afraid to fail. It also imparts the true value of human relationships and how success is driven by it. We are confident about achieving our goals, but we value our failures just as much as our achievements. FMS respects and appreciates your passion and fuels it, so that wherever you go, you leave behind a mark - the mark of a winner.

The combination of a flexible curriculum, a wide array of learning opportunities and a conducive academic environment is the hallmark of this institute. The transformational journey starts from day one and a new entrant is introduced to the culture and values of FMS through an enriching classroom experience and intense mentorship programme. The learner is empowered to collaborate as well as take independent initiatives throughout the year. As much as it is possible to sum up a community, this is FMS having balanced individuals who approach work and play with equal intensity; confident achievers who are brave enough to make mistakes and humble enough to accept them; and dreamers who are grounded enough to know that getting to the top is more fun when the journey is shared. It is this drive and enthusiasm that differentiates and distinguishes us from all others, giving us the winning edge - wherever we go, whatever we do.

Academic Programmes		
MBA (FT) Programme	MBA Executive Programme	General Management Programme for Defence Officers (Certificate)
Doctoral Programme	MBA Executive (Health Care Administration) Programme	



MBA Full-Time Programme

Programme Structure:

MBA—the two-year full-time programme is designed with the objective of developing young men and women into highly adept professional managers, capable of working in diverse sectors, continuously striving for excellence in performance, while propagating thought leadership and contributing to the welfare of the society at large. The curriculum of the continuously evolving MBA - two year full time programme rests on two pillars: one, providing a strong analytical foundation in key functional areas and the other, enabling a high degree of academic flexibility, thereby allowing students to customize their MBA experience. The first year introduces students to the essential models and tools, with a focus on rigorous training in the diverse disciplines in management and the development of a strong foundation of business knowledge and management theory. The year concludes with a rigorous Summer Internship programme which allows students to explore practical application of the management concepts.

In the second year, the students decide on their professional development plans by reflecting on their first year’s learning and Summer Internship experiences. This experience is augmented by interactions with an eclectic mix of worldrenowned faculty and corporate luminaries who together teach core and elective courses. After two years of 360 degree learning, the students move on to realize their dreams in the corporate world. The programme nurtures and develops world- class business leaders with personalized care and attention, in small work groups and teams and in a practical, application-oriented environment. Every year aspirants avail the opportunity of realizing their mettle in one of the most rigorous selection processes.

At FMS, the MBA course structure is closely aligned with the contemporary business requirements. The focus is on producing managers with sound fundamentals to hit the ground running when they enter the corporate world. The programme empowers students to demonstrate the ability to innovate, the ability to execute the most daunting challenges in the most trying of circumstances, the ability to create synergies amongst the most diverse set of variables and the ability to continuously learn, improvise, adapt, energize, excel and grow.



Scan for detailed Course Contents of MBA Full-Time*
* The Course Curriculum of MBA (Full Time) is currently undergoing a revision and the new curriculum will be updated on FMS website.

Application Procedure:

Applicants can register themselves for admission to the MBA Full Time Programme (2026–2028) through FMS website (www.fms.edu) by filling up online registration form and by paying the requisite registration fee within the specified time period.



Eligibility Criteria for MBA Programme:

Candidates applying for admission to the MBA programme must have pursued at least a Bachelor's Degree programme after twelve years of formal schooling with at least 50% marks at graduation level for the unreserved category (SC/ST: Passing Marks; OBC Non-Creamy/ EWS/PWD/CW: 45% as per University Rules) or equivalent CGPA.

Candidates appearing for the final year examination of Bachelor's Degree may also apply. Applicants with CGPA scores must clearly indicate the equivalent percentage of marks and furnish a copy of the official CGPA to Percentage conversion table of the concerned university/ institution.

Note: Candidates appearing in the final year examination of Bachelor's Degree are eligible to apply for admission irrespective of their percentage of scores obtained till the time of application, provided that they expect to fulfil the eligibility criteria when their results are declared and which must be submitted to the FMS office at the time of admission to the programme.

Shortlisting of Candidates for Interview Process:

To encourage diversity of Gender and Academic Disciplines, different weightages shall be assigned to the scores of different sections of the CAT 2025 for the purpose of shortlisting candidates for the Interview Process as well as for final Selection. A Weighted Score shall be computed giving weightages of **40%, 30%, and 30% to the scores of VARC (Verbal Ability and Reading Comprehension), DILR (Data Interpretation and Logical Reasoning) and QA (Quantitative Ability) sections** respectively, as provided by the CAT Centre for the CAT 2025 for candidates who apply to FMS. An additional **5 marks** shall be added to the Weighted Score in case of women candidates for the purpose of shortlisting for the interview process.

Selection Criteria:

From the list of candidates shortlisted for the Interview Process, admission to the MBA Full Time programme shall be based on the following criteria and weight system:

	Components	Weight	Explanatory Remarks
1	Weighted CAT 2025 Score	50%	
2	Marks obtained in Class X	10%	60% and above but less than 75%: 5%, 75% and above:10%
3	Marks obtained in Class XII	10%	60% and above but less than 75%: 5%, 75% and above:10%
4	Discussion on Statement of Purpose	10%	To be conducted individually for all the candidates
5	Extempore	5%	To be conducted individually for all the candidates
6	Personal Interview	15%	To be conducted individually for all the candidates

An additional 5 marks shall be awarded to the women candidates who appear for the interview. Applicants who have not taken CAT 2025 will not be considered for admission.

The candidates will be required to produce their original certificates and mark sheets at the time of the interview. The final list of candidates selected will be declared after completing the process for all candidates.



General Information:

Fee Structure

The fee for various programmes is payable at the beginning of the academic year. The semester fee is currently approximately Rs. 60,818/- for MBA programme, per each semester. Please note that the fees for the various programmes and reservation categories can be revised at any time before the commencement of or during the duration of the programmes, as per instructions from the University of Delhi.

Reservations/Relaxations

Reservations/Relaxations are provided to the candidates as per the guidelines issued by the University of Delhi, as amended from time to time. As per existing guidelines, the reservations in MBA Full Time 2026-28 programme are as under:

Sanctioned Seats - 251	Supernumerary Seats
Unreserved / General (Gen) - 101	Person with Disability (PWD) - 12,
Scheduled Castes (SC) - 37,	Children and Widows (CW) - 12,
Scheduled Tribes (ST)- 19,	Foreign Students (FS) - 25,
Other Backward Class (OBC) - 69,	Ward Quota Teaching (WT) - 6,
Economically Weaker Section (EWS) - 25	Ward Quota Non-Teaching (WNT) - 6
	Orphan Quota (OQ) - 2

Categories:

1. Open or Unreserved (Gen).
2. Scheduled Caste (SC).
3. Scheduled Tribe (ST).
4. Economically Weaker Sections (EWS)
5. Other Backward Class (OBC) - Non-Creamy Layer only.
6. Physical Disability (PWD 1).
7. Intellectual disability, condition characterized by significant limitation both in intellectual functioning (reasoning, learning, problem solving) and in adaptive behaviour which covers a range of every day, social and practical skills (PWD 2).
8. Mental Behaviour (PWD 3).
9. Disability caused due to chronic neurological conditions and blood disorder (PWD 4).
10. Multiple disabilities (more than one of the above specified disabilities) include deaf blindness which means a condition in which a person may have combination of hearing and visual impairments causing severe communication, developmental, and educational problems (PWD 5).
11. Any other disability notified by Central Government. (PWD 6)
12. Widows/Wards of Defence personnel killed in action. (CW 1)
13. Wards of disabled in action. (CW 2)
14. Widows/Wards of Defence Personnel who died while in service death attributable to military service. (CW 3)
15. Wards of disabled in service and boarded out with disability attributable to military service. (CW 4)
16. Wards of Ex-servicemen and serving personnel who are in receipt of Gallantry Awards :-Param Vir Chakra; Ashok Chakra; Maha Vir Chakra; Kirti Chakra; Vir Chakra; Shaurya Chakra; President's Police Medal for Gallantry; Sena, Nausena, Vayusena Medal; Mentioned-in-Dispatches; Police Medal for Gallantry. (CW 5)
17. Wards of Ex-Servicemen. (CW 6)
18. Wives of: (CW 7) (i) Defence Personnel disabled in action and boarded out from service.
(ii) Defence Personnel disabled in service and boarded out with Disability.
(iii) Ex-Servicemen and Serving Personnel who are in receipt of Gallantry Awards.
19. Wards of Serving Personnel. (CW 8)
20. Wives of Serving Personnel. (CW 9)
21. Foreign Nationals (FS).
22. Wards of Teaching Staff of Delhi University & its Colleges (WT) & Wards of Non-teaching staff of Delhi University & its Colleges (WNT).
23. Orphan Quota (OQ)



Important Notes:

1. Applicants seeking admission under SC/ST/OBC/EWS category will have to produce for verification certificates in their own names.

2. Reservation policy for Economically Weaker Sections (EWS): As per the University of Delhi notifications, Reference No. Aca. I / Reservation of EWSs / 2019 / 63 Dated 28th March 2019 and Reference No. Aca. I / Reservation of EWSs / 2019 / 101 Dated 15th May 2019, for the reservation for Economically Weaker Sections (EWSs) Category, FMS has reserved seats for admission for the same. (The names of applicants claiming reservation under this category must match with the names that appear on their corresponding School Board qualifying certificates; similarly their parents' names must match in both sets of certificates). All candidates applying under the EWS category must ensure that their EWS Certificate is valid at the time of interview as well as on the date of admission. Candidate with expired EWS Certificate will not be considered.

3. OBC category candidates shall be given a relaxation in the minimum eligibility in the qualifying examination to the extent of 10% of the minimum eligibility marks prescribed for the General Category candidates. For example, if the minimum eligibility for admission to a course is 50% for the General Category candidates, the minimum eligibility for the OBCs would be 45%, i.e. (50% less 10% of 50%). All those OBC candidates who meet the minimum eligibility marks in the qualifying examination and the minimum eligibility marks (if any) in the entrance test shall be eligible for admission in the order of their merit, keeping in view the availability of seats reserved for them. The OBC candidates who belong to the Non-Creamy Layer and whose castes appear in the Central List of the OBCs only shall be eligible to be considered for admission under the OBC Category. Creamy Layer OBC candidates should apply under General Category. All candidates applying under the OBC (Non-Creamy Layer) category must ensure that their OBC (NCL) Certificate is valid at the time of interview as well as on the date of admission. Candidate with expired OBC (NCL) Certificate will not be considered.

4. Not less than five percent (5%) seats are reserved for Persons with Benchmark Disabilities (PWD) candidates. Applicants must furnish a valid disability certificate issued by the competent authority, bearing a photograph of the applicant. As per the guidelines approved by the Academic Council, admissions of candidates belonging to the following specified categories of disabilities are eligible to get benefit of the said reservation:

PWD 1 Physical Disability.

PWD 2 Intellectual Disability, condition characterized by significant limitation both in intellectual functioning (reasoning, learning, problem solving) and in adaptive behaviour which covers a range of every day social and practical skills.

PWD 3 Mental Behaviour.

PWD 4 Disability caused due to chronic neurological conditions and Blood disorder.

PWD 5 Multiple disabilities (more than one of the above specified disabilities) include deaf blindness which means a condition in which a person may have combination of hearing and visual impairments causing severe communication, developmental, and educational problems.

PWD 6 Any other disability notified by Central Government.

5. Five percent (5%) seats are reserved for Children/Widows of the eligible Armed Forces Personnel (CW Category). A relaxation in minimum eligibility to the extent of 5% shall be given in the qualifying examination for CW category applicants. As per the guidelines approved by the Academic Council of the University, admissions of candidates belonging to CW categories have to be made in the following order of priorities:



- CW 1 Widows/Wards of Defence personnel killed in action.
 CW 2 Wards of Defence Personnel disabled in action and boarded out from service with disability attributable to military service.
 CW 3 Widows/Wards of Defence Personnel who died while in service with death attributable to military service.
 CW 4 Wards of Defence Personnel disabled in service and boarded out with disability attributable to military service.
 CW 5 Wards of Ex-servicemen and serving personnel, including personnel of police forces, who are in receipt of Gallantry Awards :-



**Format for CW and EWS
Category Certificates**

Param Vir Chakra;
 Ashok Chakra;
 Maha Vir Chakra;
 Kirti Chakra;
 Vir Chakra;
 Shaurya Chakra;
 President's Police Medal for Gallantry;
 Sena, Nausena, Vayusena Medal;
 Mentioned – in – Dispatches;
 Police Medal for Gallantry

- CW 6 Wards of Ex-Servicemen.
 CW 7 Wives of:
 a. Defence Personnel disabled in action and boarded out from service.
 b. Defence Personnel disabled in service and boarded out with Disability attributable to military service
 c. Ex-Servicemen and Serving Personnel who are in receipt of Gallantry Awards.
 CW 8 Wards of Serving Personnel.
 CW 9 Wives of Serving Personnel.

Authorities competent to issue Educational Concession Certificates under CW category are:

- Secretary, Kendriya Sainik Board, Delhi
- Secretary, Rajya Zila Sainik Board
- Officer-in-Charge, Records Office
- 1st Class Stipendiary Magistrate
- Ministry of Home Affairs (for Police Personnel in receipt of Gallantry Awards)

Benefit under CW Category may be extended to the wards of the personnel of Para-Military Forces up to priority CW 5 only.

6. The minimum eligibility requirement for the Scheduled Caste/Scheduled Tribe candidates will be that they must have passed the qualifying degree examination, provided that the minimum eligibility for admission to post-graduate courses be the minimum pass marks of the qualifying examination of the University of Delhi. In the case of Scheduled Caste/Scheduled Tribe candidates who had passed the last qualifying examination from other Universities, they should have secured at least the same percentage of pass marks at the qualifying examination as prescribed for the equivalent examination of the University of Delhi for purposes of admission to the Post-graduate course of the University of Delhi.

7. There is no quota for NRI/PIO/NCT of Delhi candidates.

8. The merit list for the general category seats will comprise of all the candidates in the order of merit. No one will be excluded from the same. In other words, it will also include SC/ ST/ OBC/EWS/PWD/CW/WT/WNT candidates if they come in the general merit. A candidate will not be excluded from the general category merit list just because she/he belongs to SC/ST/OBC/ EWS /PWD /CW/WT/WNT category. Such a candidate will be entitled to be considered under the general category as well as the reserved category. Admission to general category seats will be strictly in order of merit without excluding SC/ST/OBC/EWS/ PWD/CW/WT/WNT candidates.



9. The candidates will be eligible for admission only after the result of the qualifying examination has been declared. The candidates must submit the final results of their qualifying examination meeting the minimum eligibility criteria before the last date of admissions which is August 31, 2026. The last date for withdrawal of admission is August 31, 2026. No refunds shall be admissible after the last date.

10. Change of category is not allowed after the initial registration by candidate in given category. For example, if a candidate has registered while registering online as a general candidate and later wants to change to any other category such as OBC, EWS, SC, ST, PWD, CW or vice-versa, such a change would not be permissible.

11. Admissions to all programmes at FMS shall be subject to rules of Delhi University as revised from time to time.

12. Foreign Nationals:

Foreign Nationals seeking admission to MBA programme should apply through the Foreign Students' Registry Office, website fsr.du.ac.in, by the specified closing date. Following general guidelines shall apply for Admissions:

- > Foreign nationals seeking admission to the MBA (FT) program in FMS, University of Delhi should have already passed in their qualifying degree program and must submit their qualifying degree final results with the application. Students pursuing the qualifying degree or waiting for results are not eligible to apply.
- > Applicants must have a minimum score of 650 in GMAT or 120 in GRE to apply for admission to MBA (FT) at FMS.
- > Students who are recipients/awardees of study scholarship from either ICCR (Government of India) or Government of the applicant's country are exempt from the GMAT or GRE criteria for eligibility.
- > The Candidate must submit a certificate from his/her institution that the medium of instruction for their qualifying degree is English.
- > The number of Foreign Students seats (out of the total 25) would be divided as follows: SAARC region (8) and Other Countries (17). There will be no transfer of seats from one category region to other region.
- > Announcements for admission of the Foreign Nationals shall be notified on the FMS website with more details.

13. Ward Quota Teaching (WT) and Ward Quota Non-Teaching (WNT)

Wards of the following categories of Teaching and Non-teaching staff of the University of Delhi and its Colleges shall be eligible for consideration under the Ward Quota Teaching (WT) and the Ward Quota Non-Teaching (WNT) respectively, as per the following order of preference:

1. Permanent Staff: Teaching and Non-Teaching
2. Retired Staff: Teaching and Non-Teaching
3. Deceased Permanent Staff (while in Service): Teaching and Non-Teaching
4. Temporary, Ad-hoc and Contractual Staff (with three years in Service): Teaching and Non-Teaching

Number of seats under Ward Quota Teaching (WT): 6

Number of seats under Ward Quota Non-Teaching (WNT): 6

Note: If vacant seats remain in either of the above two categories (Teaching/ Non-teaching), they can be filled up with available candidates from the other category, in order of merit.

Note: The candidate must upload the Ward Certificate issued by the Registrar (in case either parent is employed by the University of Delhi) or by the College Principal (in case either parent is employed by a College of the University of Delhi) as part of the online application process.

14. In accordance to the executive council resolution no. 61 dated 03.02.2023, it has been decided to admit two children (one male, one female), in each programme of study, both at the Undergraduate and Postgraduate level who have been rendered orphans. These two seats will be supernumerary. The expenditure incurred for admission and continuance of study of such students including hostel expenditure in the University or its Colleges shall be met from the University Welfare Fund or College students' welfare fund, as the case may be, for admissions in the University or in College, respectively.

15. The candidates applying for admission to various courses are permitted to apply simultaneously under Gen/ SC/ ST/OBC/EWS Category as well as CW, PWD, WT, WNT and other categories for which reservations/concession is admissible.



Attestation

FMS accepts self-attested copies of documents/ papers provided by the students. It is made clear that if any false attestation/ falsified records are detected, the student will be debarred from attending any course in the University for the next five years and in addition, a criminal case under relevant sections of applicable laws will be instituted against him/her.

Mode of Application

- All candidates are required to register using the online registration system available on www.fms.edu
- There will be no other mode of registration

Online Registration

1. Visit the FMS website- www.fms.edu
2. You will be directed to the Online registration page. Fill in the required information correctly.
3. Verify the data entered. After the registration information is confirmed, no data can be modified.
4. You will be able to pay the registration fee as per the procedure given below. Go to the payment gateway only after you have confirmed your registration information.
5. Application registration fee is Rs. 1000 for all applicants except SC, ST and PWD categories. Application registration fees is Rs. 350 for SC, ST and PWD applicants.

Online Payment through Internet Payment Gateway

1. You will be directed to the Internet Payment Gateway of the Bank as mentioned in FMS website.
2. Confirm payment through credit card/ debit card or other payment channels.
3. After successful online payment, you will be directed back to the FMS Website. A confirmation of registration will follow.

Communications

- **Candidates need to check the www.fms.edu website for all notifications including admission lists, cut-offs, merit lists, waiting lists etc.** Communications with the candidates will be done through the registered email address of the candidate. It is the responsibility of the candidates to register using a valid email address. FMS does not take any responsibility of a wrong or non-functional email address of the candidate. Other than emails no other mode of communication will be used. For any information or queries related to admissions, the applicants may contact us at:
 - **Email : admissions@fms.edu**
 - **Website : www.fms.edu**



Doctoral Program at FMS



The full time doctoral programme (PhD) offered at the Faculty of Management Studies provides opportunity to undertake pioneering and original research in different areas and aspects of management with an emphasis on practical implications of research. The programme is designed to augment academic and practical knowledge. The faculty encourages candidates to undertake research in interdisciplinary areas of management, cutting across functional and sectoral boundaries.

Major Areas of Specialization

Operations Management & Decision Science, Management of Information Technology, Organizational Behavior & Human Resource Management, Marketing, Strategy & General Management/Economics, Finance.

Seat Matrix (including Supernumerary)

Unreserved - 12, OBC (NC) - 8, SC - 4, ST - 2, EWS - 3,

Supernumerary Seats: PwD - 1; DU Teaching - 2 and DU Non-Teaching - 1.

Eligibility

- All criteria as mentioned by UGC for PhD
- CAT 2025 score of 60 percentile or above
- Master's degree in Management or allied subjects
- UGC NET / JRF in one of the following subject areas: Management (UGC Code: 17), Economics (UGC Code: 01), Psychology (UGC Code: 04), Commerce (UGC Code: 08), Public Administration (UGC Code: 14), Labor Welfare / Personnel Management / Industrial Relations / Labor & Social Welfare / Human Resource Management (UGC Code: 55), Social Medicine & Community Health (UGC Code: 81), Computer Science & Applications (UGC Code: 87), Tourism Administration & Management (UGC Code: 93), Mathematics Sciences (UGC – CSIR).

Additional Information

- ◇ Candidates must choose one of the above mentioned research areas.
- ◇ The candidate must also mandatorily submit a research proposal in their indicated area of research interest to be eligible to be called for the interview. The research proposal (max 1500 words) must include the following sections:
 1. Rationale & Research Gaps
 2. Objectives
 3. Key Research Questions / Hypothesis
 4. Methodology
 5. Expected Contribution
- ◇ The Applicant must also submit a Statement of Purpose (SOP) not exceeding 250 words
- ◇ All candidates will be required to appear for a personal Interview to be considered for admission.
- ◇ Merit list will be drawn for each functional area (with statutory reservations as per the University of Delhi rules) based on the marks obtained on the basis of several criteria, details of which will be posted on the FMS website.

For PhD admissions in 2026, the Departmental Research Committee (DRC) has decided to start the admission process in December 2025 and hold the admission interviews in January 2026. Sessions for the admitted scholars will start from February 2026.



Resources

Learning Resources

FMS has technology resources and facilities in both its North and South Campuses. Both the campuses of FMS are fully Wi-Fi enabled where students can access Live Databases, Online Journals and the World Wide Web. FMS has a dedicated computer centre for students where they can access online journals, cases and articles by Harvard Business School Publishing and other e-resources. The centre is equipped with a variety of corporate and economic databases and software systems such as Finance Lab with Bloomberg Data Terminal, CMIE Prowess database, CMIE Consumer Pyramid Household Survey, EViews, SmartPLS, NVivo, STATA, IBM SPSS Statistics. FMS is also equipped with state of the art Video Conferencing facility.

Library

FMS North Campus has air-conditioned library housing over 40,000 Books and Journals (including 60 foreign Journals). Learners also have access to the Delhi University Library System which has a collection of over 600,000 books (through Online Public Access Catalogue) and over 8,000 Journals (including Online Journals). In addition, learners also have access to 27 online databases including ABI/INFORM, EBSCO Publishing, and UGC-InfoNet e-Shodh Sindhu.

The learners at the South Campus can also avail the library facilities of S.P. Jain Advanced Management Research Centre along with the University of Delhi - South Campus Library, both of which together have more than 1,50,000 books and bound volumes of periodicals. Access to various online journal is also available at the South Campus. A dedicated Internet Access Centre is also available in the nearby UDSC Library.

Hostel Accommodation

Non-Delhi students of full-time programmes of FMS can apply for accommodation in the following University of Delhi hostels:

Men

1. V.K.R.V. Rao Hostel, North Campus
2. D.S. Kothari Hostel, North Campus
3. Gwyer Hall, North Campus
4. International Students' House, North Campus
5. Mansarovar Hostel, North Campus
6. Post-Graduate Mens' Hostel, North Campus
7. Jubilee Hall, North Campus

Women

1. University Hostel for Women, North Campus
2. International Hostel for Women, North Campus
3. North East Council Hostel for Women, North Campus
4. Meghdoot Hostel, North Campus



Faculty Information

The distinguished Faculty of FMS is one of its biggest strengths. Faculty members are actively engaged in teaching, research, collaboration with industry and government, consulting and management development programmes.



Prof. A Venkat Raman
Head and Dean

Human Resource Management



Prof. Vivek Suneja

Strategic Management



Prof. Simrit Kaur (On Leave)

Managerial Economics



Prof. Kavita Singh

Organisational Behaviour



Prof. Tanuja Agarwala

Human Resource Management



Prof. Pankaj Sinha

Financial Engineering



Prof. Harsh V. Verma

Marketing



Prof. Monica Singhania
Finance and Accounting



Prof. Amit Kumar Bardhan
Data Science



Prof. Debadyuti Das
Production & Operations



Prof. Garima Gupta
Marketing



Prof. Anjala Kalsie
Finance and Accounting



Prof. Mahima Thakur
Organisational Behaviour



Prof. Narain
Finance



Prof. Soma Dey
Economics



Dr. Neha Bhardwaj
Marketing



Dr. Deepti Kohli
Economics & Strategy



Dr. Aasheerwad Dwivedi
Economics & Strategy



Dr. Vibhuti Gupta
Organisational Behaviour



Dr. Rashmi Ahuja
Economics & Strategy



Dr. Nidhi Nijhawan
Operations Research



Dr. Shikha Sachdeva
Laws, Ethics & Sustainability



Dr. Arnav Kumar
Finance



Dr. Tarunika Jain Agrawal
Finance



Dr. Nabajyoti Deka
Strategy & Sustainability



Dr. Anshu Mehta
Marketing



Dr. Prabhjot Kaur
Economics & Strategy



Dr. Meghna Goswami
OB, Business Communication



Dr. Neha Saini
Finance & Accounting



Dr. Dezy Kumari
Finance



Dr. Kavitha S Sharma
Finance & Accounting



Dr. Sivaguru M

Marketing, IT & Analytics



Dr. Aastha Verma

Marketing



Dr. Vivek Soni

Operations & IT



Dr. Shweta Sagar

Human Resource Management



Dr. Anabel Benjamin Bara

Laws, Ethics & Sustainability



Dr. Santosh Kumar

Operations Research



Dr. Anshika Agarwal

Finance & Accounting





Prominent Alumni of FMS



Rohit Jawa
CEO & MD, HUL



Rajinder Khanna
IPS; Additional NSA



Harit Nagpal
MD & CEO, Tata Play



Neeraj Garg
CEO, Coca Cola (HCCB)



Naman Mawandia
Co-founder, Magicpin



Mohit Joshi
CEO & MD, Tech Mahindra



Arvind Uppal
Chairman,
Whirlpool



Deshant Kaila
Head, McDonald's
GBS Operations



Ranu Vohra
Co-founder,
Aventus Capital



Navneet Nakra
CRO, Pine Labs



A P Parigi
BoD, Bennett Coleman



Ira Singhal
IAS



Student Activities at FMS

Management Science Association (MSA)

The student body, the Management Science Association (MSA), manages many of the student initiatives at FMS. With the support and guidance of faculty members, MSA is instrumental in channelling student energy to achieve personal, professional, social, and cultural goals. Your two years at FMS will be full of activities that stretch well beyond the classroom as you involve yourself in the various student's activities as well as contribute to the institute. As a Full Time MBA student at FMS you will join the Management Science Association which coordinates all these activities. Our mission is to promote learning. There is a lot to learn by involving oneself in various functional responsibilities, activities of the societies, community responsibilities as well as projects that companies offer on the campus. To this end we intend to judge ourselves by the most demanding of standards; to attract people of intellect and ability from all types of backgrounds and to encourage students to be bold, independent and creative thinkers.

Media Relations Cell

FMS is a legacy. A dream. A space where ambition meets purpose and ideas turn into impact. While numbers and top-tier placements often define us, what truly sets FMS apart is its people, its culture, and the stories that unfold within the Red Building of Dreams.

Alumni Relations Society

For more than seventy years, FMS Delhi has been nurturing leaders ready to face the challenges of tomorrow. Our alumni are the backbone of the FMS community, representing the values of excellence, leadership, and integrity that define our institution. Their successes across various industries and around the world reflect the lasting impact of an FMS education.

Our mission is to keep the spirit of FMS alive, ensuring that the legacy of our alumni continues to inspire and support future leaders who are walking the same path today. To achieve this vision, the Alumni Relations Cell engages in a variety of initiatives designed to strengthen the ties between alumni and the FMS community. These include programs like:

- **Alumni Connect**
- **Buddy Connect**
- **GAMA Connect**
- **CXO Connect**
- **Alumni Coffee Connect**
- **Mini Meets**
- **Annual Alumni City Meets (held across different states in India and abroad)**

In addition to these in-person events, the Alumni Relations Cell also fosters connections through online engagement activities. These include:

- City based Alumni Whatsapp Groups
- Congratulatory Posts to celebrate alumni achievements
- Alumni of the Week feature, which highlights the stories of our distinguished alumni



ALUMNI MEET - REMINISCENCE 2025

Through these efforts, we aim to maintain and strengthen the bonds that make FMS a lifelong community.

The bond between our alumni and current students is at the heart of FMS. This mutual respect and collaboration allow knowledge, experience, and opportunities to be shared across generations, helping everyone in our community thrive.

As a student-run body, FMS is proud of the Alumni Relations Cell's role in strengthening these bonds. Our mission is to keep the spirit of FMS alive, ensuring that the legacy of our alumni continues to inspire and support future leaders who are walking the same path today.

The Consulting Club

Consulting Club: Grooming "The Future Consultants" at FMS

The Consulting Club is a student-run organization with the agenda of liaising with Global Consults to increase their presence at FMS Delhi, while working towards preparing the students for a career in consulting. In addition to providing practical experience through workshops, guest lectures facilitation, the Club serves as the nucleus for pioneering strategy games and consulting projects and has developed a reputation for unmatched innovation, with activities spanning several spheres like Management Consulting, Risk Advisory, Process/Operations Consulting, IT Consulting, Benchmarking Advisory.

"Why we exist?"

To develop, enhance and showcase the consulting potential of FMS students, that attracts top consulting firms to campus

"Where do we want to go in the future?"

Build awareness and generate interest in the consulting domain among students, create and maintain long-term corporate relationships with top consulting firms of the world, and make available all resources necessary to build content and competency on campus.



CONCLUB CASE-SOLVERS WORKSHOP



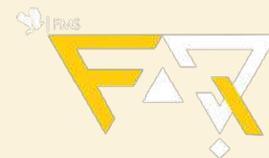
The Cultural Society



The Cultural Society (CulSoc) at FMS Delhi is the heartbeat of our vibrant campus life. As the epicenter of cultural expression, creativity, and community, CulSoc orchestrates a diverse range of events that enrich the student experience beyond academics. We believe that a holistic education involves nurturing talent, fostering leadership, and creating memories that last a lifetime. From music and dance to drama, quizzes, and visual arts, CulSoc is the platform where every FMS's student can explore and showcase their passions. At CulSoc, we believe in creativity, collaboration, and inclusivity. Our values reflect our commitment to nurturing talent, fostering camaraderie, and celebrating diversity through cultural activities. Our mission is to provide a platform for students to express their creativity, develop leadership skills, and create lasting memories through diverse cultural events. We aim to make FMS Delhi a hub of cultural excellence, where every student has the opportunity to shine.

CulSoc is comprised of 8 Cultural Clubs:

- Aarohan – The Music Club
- Abhinay – The Dramatics Club
- FAQ – The Quizzing Club
- Hasya - The Comedy Club
- Kala – The Visual Arts and Fashion Club
- Nritya – The Dance Club
- Tamasha – The Movie-Making & Photography Club
- Zaika - The Culinary Arts Club





The Entrepreneurship Cell

The Entrepreneurship Cell at FMS Delhi has long served as the cornerstone for nurturing entrepreneurial ambition and fostering innovation-driven thinking among students. Through its dynamic events, mentorship programs, and industry collaborations, E-Cell empowers budding entrepreneurs to turn ideas into impact. It is an endeavour to inspire and create opportunities for people across India to realise their dreams of starting up. This year, we aim to take a significant leap forward by setting up FMS's first-ever Incubation Centre, a dedicated space to support student-led ventures with resources, guidance, and mentorship support. Our vision is to build a thriving ecosystem that strengthens FMS's position as a breeding ground for future founders and change-makers. We'll provide the platform and resources to help you explore and achieve your dreams.

Fiesta

Originating in 2005 as FMS' Annual Management Festival, Fiesta is a culmination of three months of planning involving all FMS students. The event kicks off with a grand launch and has hosted eminent personalities like Late Shri Arun Jaitley, Late Smt. Sheila Dixit, and Shri Montek S. Ahluwalia.

Featuring 20000+ participants from 120+ institutes, Fiesta showcases management acumen, knowledge, and camaraderie, encapsulating the essence of a two-year B-School experience. The festival includes diverse business games, paper presentations, case studies, workshops, and competitions in areas such as Marketing, Finance, Operations, IT, Entrepreneurship, HR, Consulting, and Social Service.

As part of FMS Fiesta, a program initiated by the Faculty of Management Studies, the event aims for active participation from corporate luminaries, national leaders, and prominent Business schools nationwide. In collaboration with the Sports Society, Fiesta's annual sports festival attracts students from across the country to compete for the title of the best B-school sports team. Fiesta also hosts the Annual Conclave and Annual Convention, with a rich tradition spanning 35 distinguished years, providing a platform for policymakers, entrepreneurs, and management thinkers to discuss the latest trends and innovations in the industry.

The Finance Society

The Finance Society (FinSoc) at FMS facilitates interaction between corporate luminaries and students to promote career opportunities in Finance. The society aims to supplement classroom learning with industry oriented Workshops, Live Projects and other events.

Some of the activities undertaken by FinSoc are:

- **Workshops:** Brands like ICICI, Dun & Bradstreet and FLIP conducted workshops to expose students to industry best practices in the fields of Valuation, Corporate Banking, Stock Markets and Financial Modeling. In addition to these Finance workshops, an EXCEL workshop was conducted to train the students with EXCEL skill sets required in the industry.
- **National Case Study & Inter College Competitions:** The FinSoc organized various competitions, including national level case study, quiz & trading during FMS Annual Management Fest - 'FIESTA'.
- **Senior Analyst:** The quarterly newsletter of FMS covers articles on all major economic developments and their implications.



FMS Scholastic Council

The FMS Scholastic Council (FSC) enhances the learning experience at FMS by acting as the liaison between students and faculty. FSC's core focus is to establish international linkages that propel the Brand FMS on a global scale through the creation of international programs, global alliances, and conferences.

Additionally, FSC supplements learning by conducting workshops, organizing guest lectures, and providing key study materials. This holistic approach allows students to develop a broader perspective on global and environmental issues.

The HR & OB Society

The process of self-discovery lies at the heart of what the HR and OB Society does and its rigorous preparation activities are what bring out the best among the students. Its objective is to enrich and hone one's personality through self-discovery and better expression of thoughts and ideas to encourage a culture of open communication.

In addition to facilitating the summers, laterals and final placement processes by conducting mock Group Discussions and Personal Interviews, the Society also presents a window into the exciting world of Human Resources and Organizational Behavior. Through its many initiatives, it promotes a conducive environment for engagement of students with industry experts and academicians to cultivate interest which broaden their perspectives and keep them abreast with the latest developments in the field.

Light Art Society

Light Art, The Design Society of FMS Delhi, is a creative collective dedicated to enhancing the visual identity of events and communications across the campus. Light Art specialises in crafting eye-catching event posters, engaging social media creatives, and impactful public communication graphics that resonate with the FMS community. Beyond creating stunning designs, the society also fosters a learning environment where members are trained in essential design-based thinking, presentation skills, and effective visual storytelling. Through hands-on workshops and collaborative projects, Light Art empowers students to develop a keen design sense, transforming ideas into visually compelling narratives that leave a lasting impression.

The Marketing Society

The Marketing Society at the Faculty of Management Studies (FMS), Delhi fosters a campus where marketing scholarship meets real world impact. Guided by a vision to be a centre of academic excellence for all stakeholders, the Society blends rigorous concepts with consumer centric application. Its mission is to nurture emerging marketers through structured learning, simulation exercises, industry interfaces, and supportive networks that accelerate professional growth. Through flagship competitions, workshops, masterclasses, live projects, and community initiatives, the Society builds platforms that advance learning, collaboration, and leadership across the FMS ecosystem.



We organize a variety of events to achieve these goals:

- 1. JN Sheth Panel Discussion:** Panel discussions with esteemed marketing professionals and academicians, providing deep insights into current trends and practices in marketing. It encourages interactive dialogue between industry experts and students, fostering a rich exchange of ideas.
- 2. Marketing Triathlon:** A comprehensive competition that tests students' marketing knowledge and skills through a series of challenging tasks, promoting practical learning and application of marketing strategies.
- 3. MarkArc:** An event designed to explore the arc of marketing strategies and their practical applications in various industries, providing students with a holistic understanding of marketing dynamics.
- 4. MarkPulse:** A podcast series featuring conversations with leaders from the marketing domain, delivering insights, stories, and practical strategies from their experiences.

MARKSOC TALK 2025



Product & Operations Society

Our Vision is to build awareness and enhance interest for Product Management, IT and Operations domains among students. To build and strengthen relationships with Product Management and Operations organizations, by engaging with them on a regular basis.

Product and Operations Society at Faculty of Management Studies aspires to provide students from assorted backgrounds the indispensable knowledge to effectively interface with the corporate world, providing them a window to best practices in various industry verticals across Product Management, IT and Operations. Product and Operations Society is dedicated towards developing successful management professionals, highly sought after by corporate, who see technology as an enabler to management success.





The Sports Society

Sports Society at FMS provides the hardworking students with a plethora of opportunities to exercise their brawn cells. The scope of activities includes managing contingents to organizing intra and inter-college sports fests. Its goal is the holistic personality development, which not only involves mental aptitude but also physical endurance. It has also proven to be one the best facilitators of interactions between faculty members and students over chess, carom or the perennial favourite table tennis:

Some of the new initiatives undertaken by the Society this year are:

- Launching of Elysium (Sports-Cultural Fest of FMS)
- Intra-college sports fest

Friendly matches with B-Schools in and around Delhi/NCR



Strategy Labs

Strategy Labs aims to bridge academic knowledge with real-world business challenges, by fostering hands-on experience, industry collaboration, and innovative problem-solving to develop future-ready leaders. Our primary responsibility is to secure high-quality live projects from leading organizations, enabling students to apply their academic insights, gain valuable industry experience, and build a strong foundation for their professional careers.



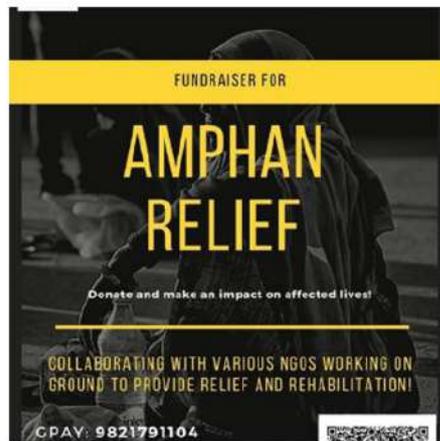


Vihaan: The Social Service Cell

Vihaan - The Social Service Cell of FMS is a beacon of change, dedicated to fostering a culture of compassion and social responsibility. Through our multifaceted initiatives, we've made significant strides in contributing to the well-being of society. Vihaan is committed to breaking down barriers to education and unlocking the full potential of every child. Through our teaching classes for underprivileged students, we are bridging the gap and providing equal opportunities for academic success. Social initiatives taken by FMS have become increasingly important in promoting responsible leadership, sustainable development, and community engagement. Some of the initiatives by the cell



Awareness Campaigns



Disaster Relief



Plantation Drives



MANAGEMENT SCIENCE ASSOCIATION (15 SOCIETIES)



FORMAT – CW Category

(On The Proper Letter Head)

(With complete address, telephone number/s and e-mail

Office of the

This is to certify that Mr. /Missis son/daughter of

.....

(No.) Resident of

The above named Officer/JCO/OR :.....

1. Widows/Wards of Defence personnel killed in action on... during
.....
2. Wards of disabled in action on during and boarded out from service.
3. Widows/Wards of Defence Personnel who died while in service on with death attributable to Military services.
4. Wards of Disabled in service and boarded out with disability attributable to military service.
5. (A) Wards of Ex-servicemen and serving personnel who are in receipt of Gallantry Awards;
 - (i) Param Vir Chakra
 - (ii) Ashok Chakra
 - (iii) Sarvottam Yudhseva Medal
 - (iv) Mahavir Chakra
 - (v) Kirti Chakra
 - (vi) Uttam Yudh Seva Medal
 - (vii) Vir Chakra
 - (viii) Shaurya Chakra
 - (ix) Yudhseva Medal
 - (x) Sena, Nausena, Vayusena Medal
 - (xi) Mention – in – Dispatches(B) Wards of the police personnel who are in receipt of President's Police Medal for Gallantry, Police Medal for Gallantry.
6. Wards of Ex-Servicemen
7. Wives of :
 1. Defence Personnel disabled in action and boarded out from service.
 2. Defence Personnel disabled in service and boarded out with Disability.
 3. Ex-Servicemen and Serving Personnel who are in receipt of Gallantry Awards.
8. Wards of Serving Personnel.
9. Wives of Serving Personnel.

Master/Miss son/daughter of

Officer/JCO/OR is eligible for educational concession for admission in University of Delhi
against the

Armed Forces category under Priority No.

No. :

Date:

(Signature)

Rubber stamp with Name & Designation

**Annexure IV: Reservation for Economically Weaker Sections
Proforma for Income and Asset Certificate:**

Government of.....
(Name & Address of the authority issuing the certifi-

**INCOME & ASSET CERTIFICATE TO BE PRODUCED BY ECONOMICALLY WEAKER
SECTIONS (EWS)**

Certificate No. _____

Date _____

VALID FOR THE YEAR _____

This is to certify that Shri/Smt./Kumari _____ son/daughter/wife
of _____ permanent resident of _____ Village/
Street _____ Post Office _____ District _____ in the State/
Union Territory _____ Pin Code _____ whose photograph is attested below belongs
to Economically Weaker Sections, since the gross annual income* of his /her family** is below to
Rs. 8 lakh (Rupees Eight Lakh only) for the financial year _____. His/her family does not own
or possess any of the following assets***:

- i. 5 acres of agricultural land and above;
- ii. Residential flat of 1000 sq. ft. and above;
- iii. Residential plot of 100 sq. yards and above in notified municipalities;
- iv. Residential plot of 200 sq. yards and above in areas other than the notified municipalities.

2. Shri/Smt./Kumari belongs to the caste which is not recognized as a Scheduled Caste,
Scheduled Tribe and Other Backward Classes (Central List). _____

Recent Passport
size attested
photograph of the
applicant

Signature with seal of Office _____

Name _____

Designation _____

**Note 1. Income covered all sources i.e. salary, agriculture, business, profession, etc.*

*** Note 2. The term "Family" for this purpose include the person, who seeks benefit of reservation, his/her parents and sibling below the age of 18 years as also his/her spouse and children below the age of 18 years.*

****Note 3. The property held by a "Family" in different locations or different places/cities have been clubbed while applying the land or property holding test to determine EWS status.*



MBA FULL-TIME PROGRAMME (2026-28) & DOCTORAL PROGRAMME

Location of FMS
North Campus